

THURSDAY 13 OCTOBER

07.30 - 09.15 Registration and welcome

KEYNOTE

09.15 - 10.00 Opening Finance Indaba 2016 | Barbarians at the gate

Ironically, 'change' has become the new status quo. Most know they need to transform to survive. And many even want to. But precious few will actually do anything about it. The key to surviving change? To understand why you probably won't!

By: Vusi Thembekwayo (Investor, Disruptor)

Room: Ballroom 2-4

BREAK OUT SESSIONS

10.15 - 10.30 Opening Finance for Africa Track

South Africa's Auditor-General Thembekile Kimi Makwetu opens the Finance for Africa programme and shares his vision on the importance of finance and how the Auditor-General of South Africa (AGSA) is enabling oversight, accountability and governance in the public sector.

By: Thembekile Kimi Makwetu (South Africa's Auditor-General)

Room: Ballroom 3

10.15 - 10.45 CFO interview: Building a career in public service

Public Sector CFO of the Year Dumisani Dlamini from the National Arts Council and CFO Clifford Appel from the Department of Social Development have a wealth of experience in public financial management. They are the unseen and unheard giants of public finance. Why did they choose a career in public finance? Does working for the government give them a sense of higher purpose? Hear why a role in the public sector could give your career the boost it needs!

By: Dumisani Dlamini (CFO at National Arts Council of South Africa), Clifford Appel (CFO at Department of Social Development).

Interviewed by: Roy Clark (Managing Director at ClarkHouse Human Capital)

Hosted by: CFO South Africa

Room: Bill Gallagher Room

10.15 - 11.00 Over 60 million entrepreneurs cannot be wrong – How to stay on top of your finances the easy way

Three presenters will give an insightful address on why QuickBooks boasts 63 million users and 1.3 million QuickBooks Online users worldwide. They will showcase the proven track record of QuickBooks internationally, the history of QuickBooks in South Africa, and what makes this software quick to learn and quick to use. A thought-provoking presentation on how QuickBooks as a brand caters to the financial needs of startups, growing businesses and financial professionals – now and into the future.

By: Cheryl Howell (Head of Business Development at ID-Tech), Faure Bosman (Owner of a Chartered Accountancy Firm), Nick Braxton (Sales Manager at EasyBiz (Pty) Ltd)

Hosted by: QuickBooks

Room: Boardroom 1

10.15 - 11.00 Digital Finance: Liberation from the tyranny of the spreadsheet

Tomorrow's digital finance organisation is a radical departure from the status quo. Digital will reconfigure today's process-focused model into a predictive insight-driven engine for your business. Accenture's Lee Naik discusses how digital is evolving the finance organisation, and as this model takes hold, how it will impact the role of the CFO, the function of Finance, and the people you will hire next.

By: Lee Naik (Managing Director Accenture Digital at Accenture)

Hosted by: Accenture

Room: Boardroom 2

10.15 - 11.00 Can your team look beyond the general ledger?

Finance has always been a people-centred business, with the focus on making informed and effective decisions that promote the goals of the business. Some will argue that technology enables you to drastically improve the finance function, however, in the end, it is the professional in your team who makes this happen. CFOs are looking for savvy finance and accounting professionals with a holistic view on the business, who can look beyond the general ledger and the quantitative information presented in the financial reports. Are today's finance and accounting graduates ready to take on that role? In this workshop, hear from Prof Rashied Small about how you can build a finance team for the 21st century.

By: Prof. Rashied Small (Education training and membership executive at SAIPA)

Hosted by: SAIPA

Room: Boardroom 3

10.15 - 11.00 Continuous accounting: The evolution of the accounting function in the age of instant everything

As the information age has progressed, so individuals and organisations have become accustomed to having everything at their fingertips, easily and instantly. One department within the organisation that has lagged this immediacy is the Accounting & Finance function, hampered by legacy systems and processes with an inability to easily access vital information in the desired format and in a timely manner. The benefit of implementing solutions that provide this instant access is significant, with efficient and effective reporting, rapid decision-making, and the establishment of an agile accounting function and broader organisational capability. Shirley Riddick has a wealth of knowledge, gleaned from dealing with hundreds of organisations that have incorporated continuous accounting solutions and processes. She shares her insight with us.

By: Shirley Riddick (Managing Director MEA/APAC at Excel4apps)

Hosted by: Excel4apps

Room: Boardroom 4

10.15 - 11.00 Leading with insight – Are you a strategic CFO?

Global thought leader Dr Ajit Kambil answers seven essential questions that differentiate CFOs with strategic ability from the rest. With an eye for critical constraints, uncertainties and performance, the strategic CFO can empower others to innovate, dare and develop, without losing sight of the importance of value creation for today. Don't miss this unique session in which the global insights from the Deloitte CFO programme will be shared with South African finance professionals.

By: Dr Ajit Kambil (Managing Director at Deloitte LLP Global CFO Programme)

Hosted by: Deloitte

Room: Boardroom 5

10.15 - 11.00 Learning to listen

In launching the SatrixNOW online platform, Satrix followed a somewhat unconventional approach. Pioneers in the ETF space and owned by large corporate, Sanlam, Satrix linking up with innovative newcomers EasyEquities was quite a radical move. Satrix CEO Helena Conradie takes us through their journey and shows how their link with EasyEquities enabled them to deliver on their clients' needs.

By: Helena Conradie (CEO at Satrix)

Hosted by: SatrixNow

Room: Boardroom 6-7

10.15 - 11.15 Opening African FinTech Awards: the future of African financial services

Millions of people are unbanked in Africa. New FinTech companies arise everyday to serve the underserved. Countless FinTech startups are disrupting the financial sector and so today, more and more money is being invested in FinTech. Lets support the development of new and innovative financial services and boost financial inclusion. Stay ahead of the game and witness the future of finance.

Room: Ballroom 2

10.30 - 11.15 Do you want to be successful in Africa?

There are as many economic and commercial outlooks for Africa as there are inhabitants, and you end up trying to figure out whether Africa is rising or whether the bubble has burst. This session will explore the critical decision-making factors that leading finance professionals made as they entered and exited African markets. Don't miss this opportunity to hear about some of the most critical business decisions of our time, why they were made and whether or not they were successful.

By: Grant Talbot (CFO CIB Rest of Africa at Standard Bank Group), Victor Williams (Head CIB Rest of Africa at Standard Bank Group)

Hosted by: Standard Bank

Room: Ballroom 3

10.15 - 11.15 Tomorrow's World Today: The disruptive forces shaping the world right now, and how we should respond

We're not just living a time of turbulent change – we are actually experiencing an era shift in history. The rules for success and failure are being rewritten, and there's no 'business as usual' anymore. This is true in every industry and every market. In this environment, the task of the leader must change. The best leaders today are those people who know what to do when nobody knows what to do, and are able to navigate confidently through uncertainty and paradox.

To be successful in a time of such turbulence requires insights into the disruptive forces that are changing our world, and a new toolkit of skills for the leaders who must navigate the changes. This presentation provides a compelling picture of the near future, proving that we are living through an era shift in history, and provides a toolkit for future-focused leaders to use to navigate deeply disruptive change.

By: Graeme Codrington (Expert on the future of work)

Hosted by: FutureSense

Room: Ballroom 4

11.00 - 11.45 Maximising the ROI of a postgraduate education: From the classroom to the boardroom

Are you looking to embark on a postgraduate education to take your career to the next level of growth? Are you wondering how such a decision can bring you real return on investment? Join Alvin Liew (CFO Monash South Africa) as he shares insight into how to stand out in a crowded, competitive workplace environment. Alvin will advise on the best timing and methods to invest in a postgraduate education and share his personal experience in building a successful international career.

By: Alvin Liew (CFO at Monash South Africa)

Hosted by: Monash South Africa

Room: Bill Gallagher Room

11.15 - 12.00 What does the accounting practice of the future look like?

Clients who consider their accountant a trusted advisor are nine times more likely to buy additional services. Plus, their contract tenures are likely to be around 4.5 times longer than those who think of their accountant as someone who just handles their taxes. Imagine a world where you're liberated from administrative tasks like data entry or rifling through last year's receipts, and instead have the time to spend with your clients helping them to grow their business and doing the things your clients really value. Steven Cohen talks adding value and how you, as an accounting practice, can do it.

By: Steven Cohen (Head of Sage One AAMEA)

Hosted by: Sage One

Room: Boardroom 1

11.15 - 12.00 How Nedbank recovered millions in liquidity and what you can learn from it

Are you sure you don't pay your suppliers too much? What if 1% of your payments are wrong? In this master class we will reveal the secret to how you can recover working capital today. Learn how to eliminate double and over payments while improving efficiencies in your P2P process, and hear how companies successfully manage recovery audits.

By: Darryl McMullen (Executive Head: Group Business Services at Nedbank), Eric van Marle (VP Global Sales & Marketing at Transparent), Carolina van der Ark (Managing Director at Transparent International)

Hosted by: Transparent

Room: Boardroom 2

11.15 - 12.00 Joining the dots: Decision-making for a new era

High-quality decision-making has never been more important or more difficult. Senior business leaders are striving to position their organisations to thrive in the short, medium and long term, but are having to do so in an operating environment that is volatile and uncertain. Our research has found a number of major flaws in companies' decision-making, which is costing them dearly. A survey of 300 C-suite executives at major organisations around the world suggests that decision-making in many businesses could be fundamentally improved.

By: Malcolm Furber (FCMA, CGMA, Past President at CIMA)

Hosted by: CIMA

Room: Boardroom 3

11.15 - 12.00 Integrated Reporting: Is this just another accounting exercise or does it have a deeper purpose?

The birth of integrated reporting was an effort to move beyond the primacy of the shareholder and look at how businesses create real value over time. Many accountants understand that it is important to counterbalance the – broadly-speaking – short-term view of the shareholder. Because not just the financial but also the intellectual, human or social aspects of business help create or destroy value. Integrated reporting has evolved into a coherent set of quantitative and qualitative information. But has it helped businesses to adopt a longer and more sustainable strategic approach? In this session we will discuss the state of affairs in integrated reporting and share how a business can format KPIs for the human element of business.

By: Terry Moore

Hosted by: SAICA

Room: Boardroom 4

11.15 - 12.00 XBRL and the role of technology

XBRL is back and this time with more presence than ever. Join us in a discussion around the current state of XBRL in South Africa. What impact is XBRL going to have on your company and what can technology bring to the table?

By: Kathy Hart (Principal Consultant Data & Analytics at KPMG)

Hosted by: KPMG

Room: Boardroom 5

11.15 - 12.00 Tackling remittances and succeeding

Africa has some of the most expensive international money transfer corridors. By lobbying financial regulators, using technology and partnering with the world's most reputable partners, Hello Paisa drove the cost of international remittance down, providing a legal and low-cost remittance platform that is accessible to all. Ahmed Cassim (CCO at Hello Group) discusses the remittance challenge in Africa and explains how Hello Paisa successfully lowered remittance costs.

By: Ahmed Cassim (CCO at Hello Group)

Hosted by: Hello Group

Room: Boardroom 6-7

11.30 - 12.15 Retail Banking Pitches

Innovative solutions eager to please millions of frustrated banking customers are emerging all over Africa. Making banking easier, cheaper and a lot more fun.

By: Top 3 African FinTech companies: Absa Chatbanking, Baobab by Microcred, Eclectics International LTD

Room: Ballroom 2

11.30 - 12.15 Embracing transformation: Head, heart and hands

Is transformation a difficult agenda item or something your organisation has made part of its DNA? During this tell-all session, Peter Walsh, Group CFO at Servest, talks about why transformation must become part of all South African businesses' DNA, arguing that the fact that it is nearly 23 years since the first democratic elections is irrelevant. Guests Mbonisi Danisa, Director Investments at KTH, and Thabo Phokane, Board Member at Servest, will join Peter to offer their perspectives.

By: Peter Walsh (Group CFO at Servest), Mbonisi Danisa (Director Investments at Kagiso Tiso Holdings), Thabo Phokane (Board Member at Servest)

Hosted by: Servest

Room: Ballroom 3

11.30 - 12.15 Mandatory Audit Firm Rotation: A positive point of view

The recent announcement by the Independent Regulatory Board for Auditors (IRBA) that it will begin a process to implement Mandatory Audit Firm Rotation (MAFR) in South Africa in an effort to strengthen auditor independence has been met with resistance from many stakeholders, including auditing firms. While MAFR is non-existent in the listed sector, it is indirectly implemented, in some respects, within the public sector, as most large state-owned entities go out on tender every five years, with a standard clause that the auditor's appointment is subject to the annual approval of shareholders. What then, can listed companies learn from their public sector counterparts, and what tangible benefits can MAFR bring?

By: Mitesh Patel (Managing Partner at Nkonki)

Hosted by: Nkonki

Room: Ballroom 4

12.00 - 12.30 CFO interview: The value of international experience

Why should you seek out international assignments? How could your career benefit from a new and unfamiliar country? Bikash Prasad and Wayne Beifus share their insights, gleaned from more than 40 years of combined experience working in different countries. What they have learnt, why did they do it and what can you do to boost your own career?

By: Wayne Beifus (Head of Finance at BAT South Africa), Bikash Prasad (Senior Vice President and CFO Africa & Middle East at Olam International Limited)

Interviewed by: Roy Clark (Managing Director at ClarkHouse Human Capital)

Hosted by: CFO South Africa

Room: Bill Gallagher Room

12.15 - 13.00 Failing to succeed

Sometimes our greatest lessons and discoveries are born out of our biggest mistakes. Real innovation lies in being brave enough to try something different, even if it means failing. Charles Savage, CEO of EasyEquities, shares the journey, not without its own roadblocks and detours, of how an idea to democratise the stock market grew into an award-winning industry disruptor.

By: Charles Savage (CEO at Purple Group)

Hosted by: EasyEquities

Room: Boardroom 1

12.15 - 13.00 Work smarter, not harder

Are you overloaded with information and unnecessary distractions every day? Do you finally want to get to grips with stress and procrastination; create time and focus to do your real work? In this workshop we share nine tips to help you work smarter and faster. These and dozens of other tips, tools and tricks that help you become super productive are brought to you by the number one European productivity trainer, Marcel van den Berg.

By: Marcel van den Berg (Director Western Europe at Think Productive)

Hosted by: Think Productive

Room: Boardroom 2

12.15 - 13.00 How to become the world's most inspiring accountant

We have always believed passionately in the role accountants play in creating a better world by helping to make businesses more successful, creating jobs and generating wealth. Coenraad 'Coenie' Middel, whose firm Middel & Partners has been named one of the most inspiring accountancy practices in the world, talks about what it takes to be an inspiring accountant, how to go beyond tax, auditing and accounting, and the approach young finance professionals should take.

By: Coenraad Middel (Chairman at Middel & Partners)

Hosted by: CFO South Africa

Room: Boardroom 3

12.15 - 13.00 Internal audit: A strategic imperative for business

Consideration over what business leaders should expect from internal audit and some of the perceptions which are perhaps not realistic. How to derive real value from the internal audit activity in a constantly changing business environment. Should internal audit "test" business leadership, including the board?

By: Charles Nel (Technical Department Head at IIA SA)

Hosted by: IIA SA

Room: Boardroom 4

12.15 - 13.00 Stolen hours: The truth about absenteeism and how you can control it

Absenteeism costs South Africa up to R16 billion per year. But there is good news: the risks and harmful effects on scheduling, overtime and productivity can be controlled. Join our session and let us show you how to regain control and reclaim increased levels of productivity and profitability. Cut your operational costs, be compliant and increase your efficiencies – TOP UP your bottom line.

By: David Hunter (Divisional Managing Director at Workforce Management), Yolanda Krajnc (Sales Manager at Workforce Management)

Hosted by: Bytes Systems Integration

Room: Boardroom 5

12.15 - 13.00 Accelerate customer engagement and create new revenue streams through personalised digital banking

Is your business ready to compete with disruptive FinTechs? It's time to rethink your business model and use technology to create new revenue opportunities and cut costs. In this workshop we will show you how the use of personal finance technology can transform your digital banking experience, discuss how to utilise data analytics to dramatically improve customer engagement, and advise on how to find new opportunities to improve your business.

By: Georg Ludviksson (CEO at Meniga)

Hosted by: MDM Technologies | Meniga

Room: Boardroom 6-7

12.30 - 13.15 Blockchain & Bitcoin Pitches

Fuelled by stellar investments the biggest ever disruption in finance - blockchain - finally breaks through. Scaring the crap out of banks and IT suppliers. Investors get excited.

By: Top 3 African FinTech companies: CubeBucks, The Sun Exchange, Bankymoon

Room: Ballroom 2

12.30 - 13.15 Are you accessing the right liquidity? Smart African financing

You're trying to figure out how best to access funding, which markets to consider and how to manage risk as your business moves into the African continent. It's complex and requires considerable focus if you're going to get it right. This discussion with leading experts will explore the future of finance in Africa, drawing on experience in trade finance, debt and equity capital markets and loan financing across the continent.

By: Paul Burgoyne (Treasurer South Africa at Standard Bank Group)

Hosted by: Standard Bank

Room: Ballroom 3

12.30 - 13.15 Risks that really matter in a retirement fund

The focus of investors (including retirement fund trustees) is often on volatility, especially during tough economic conditions such as what the world is currently facing. However, this really isn't the most important risk facing members of defined contribution funds. Risks like living longer, failing to beat inflation by a wide margin, insufficient contributions and other behavioural pitfalls can do much more damage. This talk focusses on the risks that really matter in a defined contribution fund and what you as a CFO or finance professional can do to assist your company's fund.

By: Andrew Davison (Head of Investment Consulting at Old Mutual Corporate Consultants)

Hosted by: Old Mutual

Room: Ballroom 4

12.45 - 13.30 From final hurdles to winning the race – What you must know to secure your dream role

Every recruitment process is different but there are some critical elements that remain unchanged and which you need to be prepared for in order to be successful. In this candid discussion, Georgina Barrack, MD of Cassel & Co, shares her experience, covering the journey from first contact with a head-hunter to understanding and interviewing with your prospective employer. This session is an absolute must if you want to land your dream role.

By: Georgina Barrick (Managing Director at Cassel & Co)

Hosted by: Cassel & Co

Room: Bill Gallagher Room

13.15 - 14.00 Managing your business the McDonald's way - lessons from a CFO

What if you could upgrade your company to an extremely high quality business which customers value and have great loyalty to. Where would you start? If you're going to learn from a small business that successfully did this, let's take a look at the most successful small business in the world, McDonald's. Even if you don't like fast food, there is no denying it is a hugely successful and very consistent business. What's more, they manage to do it at thousands of their restaurants all over the planet.

By: Zafar Mahomed (CFO at McDonald's South Africa)

Hosted by: CFO South Africa

Room: Boardroom 1

13.15 - 14.00 FP&A and Financial Close at the speed of light – It's no longer just an idea!

How fast can you provide an ad-hoc report to your stakeholders? Instantly, in 24 hours, two days or one week? Is your growing amount of data a challenge or an enabler? In this session you will learn how to integrate your ERP Systems and Enterprise Performance Management applications so that you don't feel like you are drowning in spreadsheets. Become an even better business partner by closing your books faster and being more agile in planning and forecasting. Discover what some of our customers have done with a new generation of EPM solutions to build a treasury system from the bottom up, provide value to business instead of checking and controlling, and how to get one ERP from SAP's most extensive and integrated portfolio in the market.

By: Christian Lindholm Christiansen (Vice President Financial Management Applications EMEA at SAP)

Hosted by: SAP

Room: Boardroom 2

13.15 - 14.00 How Professional Bodies Help Form the Modern CFO Landscape

Internationally, financial executives are accredited based on their achievements. SAIBA brings the international CFO designation to Southern African executives. Finance executives may now obtain the CFO(SA)[™] designation, reflecting their status as a leader in finance. Nicolaas van Wyk talks about bringing the international designation to the local market and the role of the professional body in the modern CFO's landscape. He elaborates about the launch of CFO Talks and winning the bid to host the 46th CFO World Congress for South Africa.

By: Nicolaas van Wyk (CEO at Southern African Institute of Business Accountants (SAIBA) and Board member of IAFEI)

Hosted by: SAIBA | SAAA

Room: Boardroom 3

13.15 - 14.00 Governance of fraud & corruption risk

With more than 25 years of hands-on forensic investigation and experience, Peter Goss, Managing Director at SizweNtsalubaGobodo Advisory, will probe burning issues such as monitoring, supervision and accountability of business and government leaders in fraud and corruption risk governance. Institutional irresponsibility, boardroom cronyism, reducing vulnerabilities, avoiding exposure, resilience and corporate sustainability will also be covered in this session. Peter will also be available for a signing session of his book, which covers the aforementioned topics as well as proactive detection-based fraud and corruption auditing.

By: Peter Goss (ICFP, CFIP, Author and Managing Director at SizweNtsalubaGobodo Advisory)

Hosted by: SizweNtsalubaGobodo

Room: Boardroom 4

13.15 - 14.00 Tell it like it is, you have nothing to lose

Digital platforms are improving rapidly, so the ability for organisations to communicate with shareholders, employees and all stakeholders increases accordingly. With this, the burden to improve your transparency increases. The question is: are you doing anything to drive this transparency and do you understand the risks of not embracing the change?

By: Alban Atkinson (Managing Director at Ince)

Hosted by: Ince

Room: Boardroom 5

13.15 - 14.00 The dog ate my homework

Remember the time Kelvin (or was it Tumi) forgot to submit ACME Cleaners' provisional tax return, and now ACME uses the competition? Come along for a gentle introduction to the art of the agile office. Drag, zoom, tap and pinch your way through the magical world of AgilePam, where nothing falls through the cracks, everything is in one place, information is on tap, and you can do your work effortlessly from anywhere. Leon Smith shows you how.

By: Leon Smith (Lead Software Engineer at AgilePam)

Hosted by: AgilePam

Room: Boardroom 6-7

13.30 - 14.15 InvestTech Pitches

90% of all jobs in financial planning become rapidly obsolete once robotic advisory powered by algorithms and data analytics will storm the market.

By: Top 3 African FinTech companies: Wealth Migrate, EasyEquities/SatrixNow, I Know First

Room: Ballroom 2

13.30 - 14.15 How you can help develop South Africa: A look into successful supplier development

Successful supplier development (SD) is not about compliance with the rules; it is about aligning your strategy with a higher purpose. But how? In this session we share our experiences and best practices with SD programmes and how you can create a win-win-win situation. Specialists from KPMG will bring you up to date in a lively session about opportunities and transformation.

By: Jill Nash (Senior Manager at KPMG Project Management), Andile Skosana (Associate Director Infrastructure & Major Projects at KPMG), John Saker (Partner & Supplier Development, Sales & Markets at KPMG), Berenice Katz (Transformation Manager at KPMG)

Hosted by: KPMG

Room: Ballroom 3

13.30 - 14.15 Five tech trends that you need to embrace in 2017

Technology is changing how we live, work and play. It is also impacting the office of the CFO. KPMG talks about five key tech trends that will shape our future. In this session, Frank Rizzo, Technology Sector Leader at KPMG, will expand on these key technology trends and how they could impact today's CFO. Key among these trends is artificial intelligence/cognitive computing – where data & analytics is taken to the next level. The CFO needs to move from descriptive and predictive analytics to full cognitive computing. But how does today's CFO embrace these changes and understand the impact they will have on their team and their business? In this presentation we will show you what is possible and how you can make the most of this technology trend.

By: Frank Rizzo (Technology Sector Leader at KPMG) and Marius van der Westhuizen (CEO at BusinessOptics)

Hosted by: KPMG

Room: Ballroom 4

13.45 - 14.15 CFO interview: Woman and success

Women hold the key to fundamentally shifting our businesses and the growth and development of women in the workplace should be high priority. In this interview with Jo Pohl and Mary Vilikazi you will hear their views on how to drive change in your business that ensures it capitalises on the enormous pool of talent and expertise among women in Africa.

By: Jo-Ann Pohl (CFO at Telesure Group Services) and Mary Vilakazi (CFO at MMI Holdings)

Interviewed by: Roy Clark (Managing Director at ClarkHouse Human Capital)

Hosted by: CFO South Africa

Room: Bill Gallagher Room

14.15 - 15.00 Selecting the right employee benefit proposition for your company

Evaluating which employee benefits package to use for your company is a complex project. The nature of these products is such that you do not want to have to make frequent changes to the arrangements, so making a sound decision based on all the facts and a thorough assessment of the alternatives is important. This discussion will give the time-starved, cash-conscious SME manager a list of the key considerations, as well as a brief survey of the landscape of available products.

By: Malusi Ndlovu (Product Executive at Old Mutual Corporate)

Hosted by: Old Mutual

Room: Boardroom 1

14.15 - 15.00 Modern finance in the digital age

Gartner calls them the “Nexus of Forces.” IDC says they constitute the “3rd Platform” for innovation and growth. No matter how you define it, cloud, social, mobile, and big data are changing the competitive dynamics of the global economy and creating significant value for companies that know how to create business models leveraging these technologies. Join Oracle’s Dee Houchen to learn how modern CFOs are adopting new best practice, and discover how technology is disrupting the status quo of the finance world.

By: Dee Houchen (Senior Product Marketing Director at Oracle)

Hosted by: Oracle

Room: Boardroom 2

14.15 - 15.00 Digital Darwinism: Thriving in the face of technology change

We live in an age of “Digital Darwinism”, a time where technology is evolving faster than many organisations can adapt. As trusted advisers to business, finance professionals are expected to lead rather than follow, and be open to the changes created by big data, cloud, mobile, and social platforms. This talk will offer key insights that will help accountants and business to prepare for this new world of possibilities.

By: James Edwards (CEO at PerformDM Africa)

Hosted by: ACCA

Room: Boardroom 3

14.15 - 15.00 Passionate about winning. Providing an optimal return on investment

Learn from the latest success stories of CQS Technology Holdings. Meet one of SA’s leading software houses specialising in the design, development and deployment of software solutions for financial professionals. CQS provides a full range of professional services and “best of breed” solutions to nearly 4,000 customers spanning Audit, Risk Management and Corporate Performance Management.

Hosted by: CQS

Room: Boardroom 4

14.15 - 15.00 Analytics and Cognitive are Here for Finance

While 81% believe that optimising planning, budgeting and forecasting is the top priority, only 62% feel that their organisation is effective*. In IBM’s latest CFO study, CFOs told us that the pressure to innovate has never been greater and that they need to prepare for a future in which disruption is pervasive, and part of the normal course of business. Learn how leading finance organisations are applying analytics to drive finance efficiency, create agility, and deliver stronger foresight.

* Source: “Redefining Performance: CFO perspective of the IBM Global C-suite study”, IBM IBV 2016

Hosted by: IBM

Room: Boardroom 5

14.15 - 15.00 Interconnectivity: the state or quality of being connected together

Without a doubt, FinTech companies continue to unravel this terminology in very interesting ways by bringing various financial products together connected ingeniously technologically. But we must not forget about security even as we rush to interconnect various financial products. Join Connect Africa as we unpack this topic together.

By: Caroline Cherotich (CEO Connect Africa Payments), James Rege (Chairman Connect Africa Payments)

Hosted by: Connect Africa Payments

Room: Boardroom 6-7

14.30 - 15.15 Payments & Transfer Pitches

Banks become dumb pipes. Superior customer experiences massively lures customers away from traditional banks.

By: Top 3 African FinTech companies: Cellulant, Interswitch, VoguePay

Room: Ballroom 2

14.30 - 15.15 Producing entrepreneurs in a tough economic climate

All great entrepreneurs are products of problems. Full of problems, South Africa is perfectly suited for the emergence of a new breed of 21st century entrepreneurs. What we need is a different way of thinking about our challenges. This panel will tackle Enterprise and Supplier Development (ESD) as an opportunity for South Africa to prove that tough economic conditions can produce innovation in new business development. You cannot afford to miss these ground-breaking ideas.

By: Thandeka Zondi (Director of Strategy and Business Development at SekelaXabiso)

Hosted by: SekelaXabiso

Room: Ballroom 3

14.30 - 15.15 The modern CFO has evolved, have you?

In this session, Valter Adão, Deloitte Digital Africa Leader, will share his insight on the evolution of the modern CFO in the midst of the fourth industrial revolution. As a CFO, learning to innovate is critical if you want to deliver sustainable business outcomes. This requires an appreciation of the changing nature of work, digital disruption and the interconnected nature of a global economy. Don't miss this incredible opportunity to evolve your thinking.

By: Valter Adão (Digital & Innovation leader & LSHC leader at Deloitte)

Hosted by: Deloitte

Room: Ballroom 4

14.30 - 15.15 What does the future of finance look like?

In this session Dr Odongo Kadongo will share his views on the future of finance from his many years of research, supervising doctoral research and lecturing in business school environments. If you want to know how the accounting and finance profession is morphing and what you should be doing to prepare yourself then don't miss this session.

By: Dr. Odongo Kadongo (Senior Lecturer Finance and Director of the PhD program at Wits Business School)

Hosted by: Wits Business School

Room: Bill Gallagher Room

15.15 - 16.00 Work smarter, not harder

Are you overloaded with information and unnecessary distractions every day? Do you finally want to get to grips with stress and procrastination; create time and focus to do your real work? In this workshop we share nine tips to help you work smarter and faster. These and dozens of other tips, tools and tricks that help you become super productive are brought to you by the number one European productivity trainer, Marcel van den Berg.

By: Marcel van den Berg (Director Western Europe at Think Productive)

Hosted by: Think Productive

Room: Boardroom 1

15.15 - 16.00 The fastest ROI you can get: Document Management Automation

Need to know what your staff or suppliers are doing with your money? Want a dramatic improvement in cashflow, debtors and creditors management? In this workshop we share ideas and tools to gain visibility, improve cash flow and dramatically reduce the risks of e-fraud.

By: Johan Potgieter (Head of Business Development at Business Harmony)

Hosted by: Business Harmony

Room: Boardroom 2

15.15 - 16.00 What keeps finance professionals up at night?

Does your company have the right financial skills and qualifications to meet your short to medium-term business objectives and save you time and money? Without a productive finance team, this is nearly impossible to achieve. Your CFOs and senior financial professionals have no time for errors. They need to focus on financial management while their teams do the work. But how do you ensure this happens? Join Nadine Kater, AAT(SA) Senior Executive, as she offers practical tools and templates to help you develop your financial teams. Maximise your company's return on investment and earn vital B-BBEE skills development points, too.

By: Nadine Kater (Senior Executive at AAT(SA))

Hosted by: AAT(SA)

Room: Boardroom 3

15.15 - 16.00 Improve control of your financial transactions and operations with financial services applications and workflows

Within the financial operations department, organisations face more pressure than ever to optimise resources and better manage budgets and costs. Liberating finance departments to make more informed and faster decisions in line with proper governance, compliance and risk mitigation requires streamlined processes and increased visibility. Improve control of your financial transactions and operations with financial services applications and workflows built with K2, which can help you maintain better control of your financial operations by incorporating line-of-business (LOB) data into customised applications and workflows.

By: Russell Glover (Director at Linxus)

Hosted by: Linxus

Room: Boardroom 4

15.15 - 16.00 Reporting, Results & Risk

Learn from the success stories of Open text. OpenText is the leader in Enterprise Information Management (EIM). Our EIM products enable businesses to grow faster, lower operational costs, and reduce information governance and security risks by improving business insight, impact and process speed.

By: Lenore Kerrigan (Country Manager at OpenText Africa)

Hosted by: OpenText

Room: Boardroom 5

15.15 - 16.00 Crowdfunding for equity (and beers)

Always wanted to be part of something big? Beerhouse started a revolution and you can be part of that. Crowdsourcing has to break out of its narrow niche in SA, but there are signs that this is changing. In this talk founder, entrepreneur and crowdsourcing pundit, Randolph Jorberg, will explain how Beerhouse will grow globally using its most loyal customers. There's free beer involved in this talk.

By: Randolph Jorberg (Founder at Beerhouse on Long)

Hosted by: Beerhouse

Room: Boardroom 6-7

15.30 - 16.15 Lending Financing Pitches

Incumbents obstruct job- and wealth creation by constraining finance for SMEs. New players are on the verge of solving this immense problem.

By: Top 3 African FinTech companies: FarmDrive, Mobicred, Ovamba

Room: Ballroom 2

15.30 - 16.15 Neanderthal or modern man? The evolution of P2P maturity and Working Capital Optimisation

The shifting economic climate and massive regulatory changes over the past 10 years have created a new financial business environment for SMEs. In this climate, expensive, alternate lending sources such as factoring have been unable to fill the void. In this session, we will dissect how smart companies are optimising their working capital based on a variety of economic variables, including interest rates, market uncertainty and early payment initiatives. We will outline the most impactful tactics for optimising working capital and maximising discounts and will review various sources of liquidity available to suppliers and buyers.

By: Robin Beetge (Senior Management Consultant at Intellection)

Hosted by: Intellection

Room: Ballroom 3

15.30 - 16.15 Surviving in an age of radical uncertainty

As the true impact of technology starts to make itself felt, the world is changing in unimaginable ways. And, as we enter the fourth industrial revolution, so we enter the age of radical uncertainty. Over the last 40 years, the concept of jobs for life has become an anachronism. Making sense of and surviving in today's world is no longer a straightforward process. As business writer Tom Peters says: "Perhaps the best approach to survival is to assume you're about to be laid off, permanently." In this session we will discuss what the future may hold, and the risks that we, as individuals, may face, including the prospect of jobless growth. Join us as we share our views on the best ways to mitigate these risks in order to survive.

By: Terry Moore

Hosted by: SAICA

Room: Ballroom 4

15.30 - 16.15 You should lead your industry!

Are you experiencing the full force of disruptive innovation in the financial and technology industries? Do you need to become better at adapting to and leading changes in your business environment? Learn how to build agile and resilient organisations, and achieve and sustain high performance in a volatile, uncertain, complex and ambiguous world. Come explore how to "lead the change".

By: Dumisani Ntombela (Academic Director and Sessional Lecturer at WorldsView Academy), Christo van Staden (Leadership & Team Development Interventions at WorldsView Academy)

Hosted by: WorldsView Academy

Room: Bill Gallagher Room

16.15 - 17.00 A guarantee: Increase your turnover and improve your cashflow!

In today's modern world, every business is striving to grow and increase turnover and improve cashflow. Through the use of Fintech technology, disruptive models are now available to all businesses that are wanting to achieve the above. You have nothing to lose and everything to gain. Do not miss this exciting presentation that will change your business going forward.

By: Martin Freeman (Chairman at Invest East Midlands)

Hosted by: InvoSet

Room: Boardroom 1

16.15 - 17.00 Is having a retirement fund enough when it comes to death benefits?

When it comes to death benefits, this is the one area where, if you fail to plan, someone else bears the consequences. However, with the current economic conditions, one of the first cost-cutting areas for members is death cover in their personal capacity. Employers are perfectly positioned to provide a support role for staff to empower them to make the correct planning around retirement. Learn what you can do to ensure that the company benefits become a safety net.

By: Michelle Acton (Principal Consultant at Old Mutual Corporate Consultants)

Hosted by: Old Mutual

Room: Boardroom 2

16.15 - 17.00 Steering Business Performance with Cognitive Analytics

Data meeting a financial mind does lucrative things. So it's no surprise that analytics in finance is taking off. Senior finance leaders are increasingly realising that those collective bits of data on which their companies sit can amount to a high return on investment. Capitalising on analytics is now critical to business success. Looking forward, those enterprises farthest along the analytics journey are best positioned to leverage the opportunities that cognitive computing offers. Find out what are top finance leaders doing to take advantage of analytics and cognitive?

Hosted by: IBM

Room: Boardroom 4

16.15 - 17.00 Breaking Limitations

Do you know what your IT is costing you? Are you investing in the right technology areas?

In this session we will discuss how to use Business Intelligence tools to get a better understanding of Big Data and Cost Transparency within an organisation. Learn how global organisations are driving technology strategy by using market leading cost transparency tools.

By: Jeremy Hurter (CFO at Keyrus South Africa)

Hosted by: Keyrus

Room: Boardroom 5

16.15 - 17.00 \$1 per person, per problem: financial technology solving challenges in Africa

The founders of Cellulant have taken their company from a payments technology start-up to a pan-African corporation connecting more than 40 million customers to mobile payment solutions. Currently operating in 10 markets, Cellulant believes that innovative solutions to the challenges of Africa are being found across the continent every day. However, the success of these solutions depends on speed and scale. Cellulant has been able to achieve this by leveraging its payments technology and by understanding the needs of its local customers. Their approach has been to see technology as a powerful enabler, but also to continuously ask 'what if technology could transform lives? What if it could change a country?'

By: Ken Njoroge (Co-Founder, CEO at Cellulant), Bolaji Akinboro (CEO at Cellulant Nigeria)

Hosted by: Cellulant

Room: Boardroom 6&7

16.30 - 17.15 Innovative Incumbent Bank Pitches

PROGRAMME FINANCE INDABA 2016



How FinTech are the banks? What are they doing to stay ahead of the disruptive FinTech companies? Find out by witnessing the most innovative bank pitches.

By: Top 3 Incumbent Banks: Absa, FNB, Standard Bank

Room: Ballroom 2

16.30 - 17.15 Maximising the ROI of a postgraduate education – From the classroom to the boardroom

Are you looking to embark on a postgraduate education to take your career to the next level of growth? Are you wondering how such a decision can bring you real return on investment? Join Alvin Liew (CFO Monash South Africa) as he shares insight into how to stand out in a crowded, competitive workplace environment. Alvin will advise on the best timing and methods to invest in a postgraduate education and share his personal experience in building a successful international career.

By: Alvin Liew (CFO at Monash South Africa)

Hosted by: Monash South Africa

Room: Bill Gallagher Room

FINTECH AWARD CEREMONY

17.30 - 18.00 African FinTech Awards Ceremony

By: Nnamdi Oranye (Author of "disrupting africa" and host of the PowerFM98.7 innovation segment)

Room: Ballroom 1

FRIDAY 14 OCTOBER

The programme is subject to changes

07.30 - 09.15 Registration and welcome

KEYNOTE

09.15 - 10.00 Opening Finance Indaba 2016 | What can you do for SA Inc? The true value of a finance professional

How can we make better use of the vast amount of talented young people in our country? How can we close the gap between what we learn today and what we need to know in the future? Former Auditor-General and current SAICA CEO Terence Nombembe shares his vision on professional development and education and what you, the finance professional, can do for SA Inc. Based on his passion for responsible leadership and using lessons from his career, Terence will inspire you to elevate your role and support nation building. This is one session you cannot afford to miss.

By: Terence Nombembe (CEO at SAICA)

Hosted by: CFO South Africa

Room: Ballroom 2-4

BREAK OUT SESSIONS

10.15 - 10.45 CFO interview: Does the CFO in your organisation deal with its value creation process or simply prepare the annual financial statements?

Who is in charge of value in your business and do you have a clearly defined notion of what that means? In this exclusive conversation Aarti Takoordeen interviews Prof Mervyn King about the role of the CFO in an era moving from book value and discounted cash flows to value creation in a sustainable manner.

By: Mervyn King (Chairman of the King Committee on Corporate Governance in South Africa)

Interviewed by: Aarti Takoordeen (CFO at JSE Limited)

Hosted by: CFO South Africa

Room: Bill Gallagher Room

10.15 - 11.00 The role of the Tax Ombud - Three years on, where are we now?

SARS has very wide powers to take judgment and empty a taxpayer's bank account. When a taxpayer has a complaint against SARS, it is necessary to have an independent verification of what happened. You cannot have SARS investigation itself, as there would be no checks and balances and there would be no way to refute suspicions of bias, or cover up. That is where the Office of the Tax Ombud comes in.

By: Eric Mkhawane (CEO at Office of the Tax Ombud)

Hosted by: Office of the Tax Ombud

Room: Boardroom 1

10.15 - 11.00 Do you want "One ERP"? Don't dream it, come and see it!

How do you work smarter, not harder, with efficient, secure and automated internal finance operations? Is it often a struggle to get instant insight into cash positions today and even a month from now? Discover the next generation of financial accounting and finance operations from A to Z. Know the full risk of your investments, how to more efficiently manage your funds and effectively control your KPIs. If you are up at night worrying about your percentage split of finance FTEs between operations and business partnering, or wondering about how to get to the mythical “One ERP”, then this workshop will demonstrate exactly that; with flexible deployment, simple, powerful and 100-percent integrated Finance Operation Solutions from SAP.

By: Christian Lindholm Christiansen (Vice President Financial Management Applications EMEA at SAP)

Hosted by: SAP

Room: Boardroom 2

10.15 - 11.00 Accountability for an effective and efficient government procurement system

This session will explore common control weaknesses and compliance failures seen in the public sector procurement through our work as internal audit and as reported by the Auditor-General; an analysis of key root causes; implications for the role of public finance officers; a review of key Treasury guidelines around the prevention of irregular, fruitless and wasteful expenditure; and global recommendations and how they apply within the South African context.

By: Bukkie Adewuyi (Director, Partner at SNG)

Hosted by: SizweNtsalubaGobodo

Room: Boardroom 3

10.15 - 11.00 Utilising the R&D Tax Incentive, and the upcoming Carbon Tax Bill

While many technical personnel develop new and improved products as part of their daily activities, few are aware that this could qualify for the Research & Development (R&D) Tax Incentive. Mohammed Jada, who heads up R&D at KPMG, will provide an understanding into what companies need to know to apply for this incentive and how they can benefit. KPMG will also provide practical details on the upcoming implementation of the Carbon Tax, as well as government incentives that could offset its impact.

By: Mohammed Jada (Head of Corporate Tax at KPMG)

Hosted by: KPMG

Room: Boardroom 4

10.15 - 11.00 Modern finance in a digital age

The AdvanceNet Group will be showcasing easily implementable technology enhancements that will help with automating of the accounting process, filling the gap left by ERP and CRM systems and thereby strengthening controls, lowering compliance risks, and introducing greater efficiencies and visibility into every step of the accounting process. We will also be addressing the digital age and how to improve operational excellence.

By: Bridgette Ward (Sales Manager at AdvanceNet), Tony Sinton (Managing Director at Netstock), Sean van den Berg (Professional Services Consultant at AdvanceNet), Gavin Winnan (Financial Manager at AdvanceNet)

Hosted by: AdvanceNet Group

Room: Boardroom 5

10.15 - 11.00 The age of the entrepreneur or the story of a hi-tech entrepreneur

Technology is a field which seems to breed entrepreneurs – names such as Bill Gates and Steve Jobs come quickly to mind. In South Africa over the last 15 years, entrepreneur Antony Wilmot has grown his technology business, Singular, into a major force.

By: Antony Wilmot (Managing Director at Singular Systems)

Hosted by: SAICA

Room: Boardroom 6-7

10.30 - 11.15 “Not From The Stars Do I My Judgement Pluck” – The Soul of Shakespeare and performance lessons 400 years later...

What would you, your team or your company need to do to be relevant in 400 years? On the 400th anniversary of Shakespeare’s death, he is as relevant today as when he was in his prime in the early 1600s. We all know about Shakespeare’s writing genius – the reason for his incredible longevity. In this talk, Sean Doherty will walk you through Shakespeare’s life, touching on his writing before diving into what made him and Chamberlain’s Men so successful in their business, drawing leadership and performance lessons that are as relevant today.

By: Sean Doherty (CFO IB at Standard Bank Group)

Hosted by: Standard Bank

Room: Ballroom 2

10.30 - 11.15 Forget ownership, attitude is the key to exponential growth in the 21st century

Many JSE-listed businesses that are part of South Africa’s economic fabric will not be around within the next few decades. Fasten your seatbelts for a thought-provoking session with renowned Dutch lifehacker, author and boardroom sparring partner, Martijn Aslander. Martijn revels in confusing his (international) audiences but is also one of the most inspirational speakers when it comes to doing business in an age of disruption. Along with a panel of business leaders, Martijn will discuss why it is no longer about what you own or what you know, but about your attitude and your ability to adapt.

By: Martijn Aslander (Co-founder at Amsterdam-Connected)

Panel: Jeremy Hurter (CFO at Keyrus South Africa), Matteo Rizzi (Advisor at Omidyar Network), Zafar Mahomed (CFO at McDonald’s South Africa)

Hosted by: CFO South Africa

Room: Ballroom 3

10.30 - 11.15 Getting ahead by cutting back: Using zero-based budgeting to fuel growth

Is your company in need of a growth injection? Consider breaking with the historical view on budgeting. It’s no longer just about cutting costs or pinching pennies, it’s about removing waste and freeing up capital that can then be turned to more lucrative activities. Accenture’s Madeleine Joubert and financial executives from leading multinationals will speak about the success of zero-based budgeting in strategically reinvesting those savings to unlock sustainable business growth.

By: Madeleine Joubert (Lead Finance and Enterprise Performance at Accenture)

Hosted by: Accenture

Room: Ballroom 4

11.00 - 11.45 Future-focussed finance teams – 2025 and beyond

Is your business ready for what the future holds? Is your finance team future-focussed enough to tackle what's in store? In this powerful session we share the insights of over 30 top CFOs in South Africa and discover what will help businesses and finance teams to truly capitalise on what the future holds. We share our research and unpack how this can benefit your finance teams and ultimately your business.

By: Roy Clark (Managing Director at ClarkHouse Human Capital,

Panel: Karien Jones (Regional Head of Risk Finance at Barclays Africa Group Limited), Richard Warren-Tangney (Director at Fèinics Consulting), Innocentia Pule (CFO at The National Empowerment Fund)

Hosted by: ClarkHouse

Room: Bill Gallagher Room

11.15 - 12.00 What does the accounting practice of the future look like?

Clients who consider their accountant a trusted advisor are nine times more likely to buy additional services. Plus, their contract tenures are likely to be around 4.5 times longer than those who think of their accountant as someone who just handles their taxes. Imagine a world where you're liberated from administrative tasks like data entry or rifling through last year's receipts, and instead have the time to spend with your clients helping them to grow their business and doing the things your clients really value. Steven Cohen talks adding value and how you, as an accounting practice, can do it.

By: Steven Cohen (Head of Sage One AAMEA)

Hosted by: Sage One

Room: Boardroom 1

11.15 - 12.00 How Nedbank recovered millions in liquidity and what you can learn from it

Are you sure you don't pay your suppliers too much? What if 1% of your payments are wrong? In this master class we will reveal the secret to how you can recover working capital today. Learn how to eliminate double and over payments while improving efficiencies in your P2P process, and hear how companies successfully manage recovery audits.

By: Darryl McMullen (Executive Head, Group Business Services at Nedbank), Eric van Marle (VP Global Sales & Marketing at Transparent), Carolina van der Ark (Managing Director at Transparent International)

Hosted by: Transparent

Room: Boardroom 2

11.15 - 12.00 You can make the difference! Play your part to move from good to great...

There has never been a more challenging time to be a finance professional in the public sector. But the truth is that without exceptional finance professionals, South Africa will not succeed. In this session, the AGSA, together with successful public sector finance leaders, will reflect on why good financial management and strong governance are everyone's responsibility. And most importantly, why this is the best enabler of service delivery. Join this session for ideas on toughing it out, why passion is key and how you can make a difference.

By: Thembekile Kimi Makwetu (Auditor-General of South Africa)

Hosted by: AGSA

Room: Boardroom 3

11.15 - 12.00 Internal audit: Facilitator for integrated thinking

Can internal audit facilitate integrated thinking? Organisations operate in a complex and challenging environment influenced by a number of external and internal factors. Internal auditors have for years been looking at organisational risks, systems, processes and controls from an end-to-end perspective. They always have to consider and understand the interlinks/interdependences between systems and processes. The integrated nature of business and organisations in general calls for a different approach to how the long-term sustainability of an organisation is viewed. This session aims to shed light on how business and internal audit could collaborate to ensure that integrated thinking becomes the norm in an organisation.

By: Oupa Mbokodo (Director, Head of the IT Advisory, Head of Enterprise IT Division at Grant Thornton)

Hosted by: IIA SA

Room: Boardroom 4

11.15 - 12.00 See the whole story that lives within your data

Are you confident in the decisions you're making? Have you ever wondered if you're using data as well as you could, or if you're really making data-driven decisions? Your organisation is creating and storing lots of data, but are you taking full advantage of the insights hidden within it? See the insights you need to make better decisions!

By: Davide Hanan (Managing Director at QlikView South Africa)

Hosted by: QlikView

Room: Boardroom 5

11.15 - 12.00 Managing risk beyond compliance

Maximising shareholder value in a fast-changing economic climate can be tricky. Such climates are navigable only through the foresight that comes with the mastery of both the science and art of risk management, which guarantees greater returns and brings more excitement than a mere obsession with compliance. Do you want to know how imagination works to avoid crises in business? If so, then join us.

Hosted by: SekelaXabiso

Room: Boardroom 6-7

11.30 - 12.15 Three major shifts in the corporate world

We have to change thinking from short-term profit to sustainable capitalism. Financial reporting is critical but on its own, is insufficient. Equally, sustainability reporting without the numbers is critical but insufficient. A realisation of this reality led to the need for a new form of corporate reporting. Integrated reporting was a concept whose time had come. There exists, too, a major shift from the financial capital system to the inclusive capital system. The latter deals with the impacts on the economy, society and the environment of how the organisation makes its money.

By: Mervyn King (Chairman of the King Committee on Corporate Governance in South Africa)

Hosted by: CFO South Africa

Room: Ballroom 2

11.30 - 12.15 How to ensure Africa doesn't just survive but THRIVES

The prosperity of our country and our communities is highly dependent on the success of our businesses – in particular our Small and Medium Enterprises (SMEs). SMEs have been identified as productive drivers of inclusive economic growth and development in South Africa and around the world. Researchers estimate that in South Africa, SMEs comprise 91% of formalised businesses and provide employment to 60% of the labour force. In order to sustainably survive, start-ups and SMEs need more than just incubation – they require ongoing support, an environment for innovation, and funding. While the rest of the “Enterprise Development” market focusses on one aspect, My Growth Fund has vertically integrated all of the above so that our SMEs move beyond survive to thrive, adding critical mass to our nation’s economy.

By: Boitumelo Mofikoe (Managing Director at My Growth Fund)

Hosted by: My Growth Fund

Room: Ballroom 3

11.30 - 12.15 The new standard: Unlocking value through responsible investment

This presentation will cover why sustainability matters and the global context to responsible investment. It will also analyse what the evidence shows around the consideration of ESG (environmental, social and governance) issues. It will talk about Old Mutual Investment Group's application of responsible investment and suggest how the CFO should respond to these important issues.

By: Robert Lewenson (Head of ESG Engagement, Responsible Investment at Old Mutual Investment Group)

Hosted by: Old Mutual

Room: Ballroom 4

12.00 - 12.30 CFO Interview | The Power of Diversity - what you can bring to the table

You know that diversity is a non-negotiable for your talent strategy and your organisation is working hard to execute this idea. But just how far can you take the idea of diversity and what can you learn from organisations that are already benefiting from effective diversity strategies? Brett Tromp and Aarti Takoordeen share their passion for diversity and how they look to make a personal contribution to the agenda.

By: Brett Tromp (CFO at Discovery Health), Aarti Takoordeen (CFO at JSE Limited)

Interviewed by: Auguste Coetzer (Executive Search Director at Talent Africa)

Hosted by: CFO South Africa

Room: Bill Gallagher Room

12.15 - 13.00 EFT Payment Solutions - a cost customer friendly and cost saving alternative to credit cards

i-Pay is a simple, real-time EFT payment solution, that allows your customers access to make secure, instant payments directly into a merchant’s bank account. i-Pay presents a convenient customer alternative to credit card and traditional manual EFT payments. Merchants benefit from reduced transaction fees and instant, non-reversible EFT payment notifications. This payment gateway facilitates transactions via eCommerce, mobile SMS delivery, eBilling and in-store transactions via QR code. Learn how i-Pays integrates with all major eCommerce platforms or apps!

By: Thomas Pays (CEO at i-Pay)

Hosted by: i-Pay

Room: Boardroom 1

12.15 - 13.00 The pursuit of rebates and other elusive profits

Are your systems capable of monitoring the complex rebate structures that vendors offer? When last did you check for duplicate payments to vendors? Statement audits? Not to mention contract compliance, VAT, customs duties... Join us for a lighthearted talk about the hard-to-detect areas of financial leakage in the purchase-to-pay chain and how all companies can benefit.

By: Chris Kamffer (Director at Profectus Africa)

Hosted by: Profectus Africa

Room: Boardroom 2

12.15 - 13.00 What can you learn from those who have been there and succeeded in public leadership?

It takes more than most people recognise to be successful in public service and although some of the skills can be learned before you get there, the reality is you will have to learn through experience. Join this session as we hear from leaders in public service about what they learned along the way and what you can do to become a more effective leader in public service.

By: Rajesh Mahabeer (CFO SANParks), Yvonne Chetty (CFO Dept Energy)

Hosted by: CFO South Africa

Room: Boardroom 3

12.15 - 13.00 Who is your wingman?

As CFO you need to be able to ensure the necessary financial support to the business in order to not only survive but to achieve business goals. As such you need a trusted wingman to be your "forward-looking radar", capable of identifying, assessing and positively responding to future business disruption events that could cause severe financial stress. That person is the Corporate Treasurer.

Hear how this critical member of your team can support you, the CFO, in being victorious.

By: Nigel Grey (Chairman at Association of Corporate Treasurers)

Hosted by: ACTSA

Room: Boardroom 4

12.15 - 13.00 We've transformed, what's your excuse?

Ince is an almost 100-year-old, family-owned business which started out as a traditional printing business. It has undergone a dramatic and radical transformation from print to digital. Sentimentality plays no role in making tough decisions to change direction to meet the needs of the future. In this unique session, MD Alban Atkinson will share the journey of transformation as well as the internal cultural challenges faced and overcome.

By: Alban Atkinson (Managing Director at Ince)

Hosted by: Ince

Room: Boardroom 5

12.15 - 13.00 Laugh or cry, win or lose, we support the conquest

South Africa has to grow at 7% or more for 20 years if unemployment is to be brought under control, says Pravin Gordhan. So it is up to us to ensure that we develop and grow existing business, as well as make it easy for entrepreneurs to enter and stay in the market. Founders Forum exists for the darer, the believer, the catalyst. We exist for the eternal optimist, the "I will not be defeated" and the "It too shall pass". We exist for the entrepreneur. They, who see things others don't, take the risks that most won't and charter paths unexplored. In this workshop we share the vision of Founders Forum – three entrepreneurs seeking to solve entrepreneurial problems with entrepreneurs, not just for entrepreneurs.

By: Lwandile Booï (Director at Founders Forum), Ziyanda Masiza (Director at Founders Forum)

Hosted by: Founders Forum

Room: Boardroom 6-7

12.30 - 13.15 Developing an executable strategy for resilience in any climate

A strategy must be flexible and pragmatic but most importantly, it must be executable. In developing markets, this means you must have a handle on economic variables and be able to drive your workforce towards strategic goals in an ever-changing and volatile business environment. In this session, James Ransome, Senior Manager Monitor at Deloitte, will help you understand not only how to develop executable strategy but also what can be done to ensure resilience of that strategy.

By: James Ransome (Senior Manager Monitor at Deloitte)

Hosted by: Deloitte

Room: Ballroom 2

12.30 - 13.15 Forget ownership, attitude is the key to exponential growth in the 21st century

Many JSE-listed businesses that are part of South Africa's economic fabric will not be around within the next few decades. Fasten your seatbelts for a thought-provoking session with renowned Dutch lifehacker, author and boardroom sparring partner, Martijn Aslander. Martijn revels in confusing his (international) audiences but is also one of the most inspirational speakers when it comes to doing business in an age of disruption. Along with a panel of business leaders, Martijn will discuss why it is no longer about what you own or what you know, but about your attitude and your ability to adapt.

By: Martijn Aslander (Co-founder at Amsterdam-Connected)

Hosted by: CFO South Africa

Room: Ballroom 3

12.30 - 13.15 Regulatory change – Strategic friend or compliance foe?

Bring effective regulatory change debates and decision-making to your organisation. Regulatory change is considered a top strategic business risk by big and small organisations alike, regardless of industry or sector. It changes rapidly, can be incredibly complex, and non-compliance often leads to *big* fines, reputation damage and dramatic loss of shareholder value. But a sustainable competitive advantage can be gained by ensuring that effective regulatory change debates and decision-making happen across your organisation, all the way into the boardroom. In this session, Tim Bashall talks with a panel of experts and finance leaders about turning regulatory change into competitive advantage.

By: Tim Bashall (Partner, Leader, Regulatory Centre of Excellence at KPMG)

Panel: Lullu Krugel (Chief Economist and Director Financial Risk Management (Economics) at KPMG), Dermot Gaffney (Associate Director Tax KPMG), Nicky Kingwill (Head of Regulatory Centre of Excellence KPMG), Dr Schalk Engelbrecht (Associate Director and Head of Ethics Advisory KPMG), Dr Kerry Jenkins (Director Regulatory Compliance KPMG)

Hosted by: KPMG

Room: Ballroom 4

12.45 - 13.30 Building effective finance teams

When there is a balance of natural energy around a boardroom table, in an executive or management group, or across the operational or frontline team, there is a much more effective flow and, in turn, results – results for the directors, team members and business as a whole. Natural energy refers to the way that you naturally think and operate. Identifying, creating and sustaining your value, which you then leverage, is the cornerstone of working effectively with your natural energy. A company focussed on maximising its growth opportunities should commit to consciously understanding and bringing into balance the natural energies of its board, team and key functions.

By: Belinda Doveston (Managing Director at Sirdar Global Operations)

Hosted by: SAICA

Room: Bill Gallagher Room

13.15 - 14.00 Practical corporate solutions for SMEs

While a solid community of SMEs is a key driver to economic and financial growth, equally important is the role, responsibility, innovation and support of the corporate community to these SMEs. In this

session, we will unpack challenges facing both SMEs and corporates, and discuss practical solutions, leveraging on new policies and practices.

By: Dean Davey (Director at SizweNtsalubaGobodo)

Hosted by: SizweNtsalubaGobodo

Room: Boardroom 1

13.15 - 14.00 Are you ready for tomorrow? Start today!

The trends that are shaping the future of the finance profession will be revealed and the actions finance professionals can take today to be ready for tomorrow will be discussed. A panel of finance leaders in various industries, from small and mid-size businesses, will discuss how they see the finance professional's role in the future and how this will enable further success within their companies.

By: Madeline ten Krooden (Marketing Manager at 4Most)

Panel Members: Marius Fabian (Managing Director at 4most Systems), Mark Stewart (Chartered Accountant at Aklin Carbide), Annemarie Haywood (Financial Manager at Callforce), Yolande de Wet (Financial Manager at 4most Systems), Werner Strydom (CFO at GENRIC Insurance Company)

Hosted by: 4Most

Room: Boardroom 2

13.15 - 14.00 What if your municipality lost all grants on 1 July 2017?

It's not easy to navigate the complex regulatory and technical landscape, but as a municipal finance professional you need to get on board or put your municipality at risk. Join us as we help you unpack the challenges of being compliant with the Municipal Standard Chart of Accounts (mSCOA) formats, and why technology will help you. This session will give you an unrivalled edge and ensure that your 2017 journey is a smoother, more effective one.

By: Jane Khaled (GM Projects Delivery at Bytes Systems Integration)

Hosted by: Bytes Technology Systems

Room: Boardroom 3

13.15 - 14.00 CFOs: Backseat drivers, competent navigators or critical pit crew?

Why has it become critical for finance heads to move from perceived backseat drivers to key members of high-performing teams? The days of passive participation are gone and in conjunction with our most recent global research, we demonstrate how and why CFOs must transition to highly participative, essential members of high-performing teams. We will discuss with you the new roles of CFOs and how you can help transform pedestrian businesses into market leaders through thought-out and measurable steps, because if you always do what you have always done, you will always get what you always got.

By: David Miller

Hosted by: inavit iQ

Room: Boardroom 4

13.15 - 14.00 Secure payments across the African continent

Payment workflows should be standardised globally to minimise the risk of fraud and cyber hacking. Don't become the story others read about and learn from. Treasury Technologies will show you how Kyriba - the world leader in cloud treasury - can assist your treasury and finance departments to achieve operational excellence in treasury and optimise fraud prevention.

By: Rudolph Janse van Rensburg (CEO at Treasury Technologies)

Hosted by: Treasury Technologies

Room: Boardroom 5

13.15 - 16.15 Spectacular finals of Africa's premier Global Case Study competition

A clash of the final six of 320 teams from six universities in five countries around the world – Australia, Indonesia, Ghana, Zambia and South Africa – vying to prove their mettle to an international panel of judges as the world's best. They are claiming the right to fame as The CharterQuest Future CFOs and Business Leaders 2016, *and* competing to scoop a R100,000 cash prize! Watch them perform on stage and be dazzled!

By: Professor Elias Links (CFO Case Study Competition Prestigious Award Presenter)

Hosted by: CharterQuest

Room: Boardroom 6-7

13.30 - 14.15 “Not From The Stars Do I My Judgement Pluck” – The Soul of Shakespeare and performance lessons 400 years later...

What would you, your team or your company need to do to be relevant in 400 years time? On the 400th anniversary of Shakespeare's death, he is as relevant today as when he was in his prime in the early 1600s. We all know about Shakespeare's writing genius – the reason for his incredible longevity. In this talk, Sean Doherty will walk you through Shakespeare's life, touching on his writing before diving into what made him and Chamberlain's Men so successful in their business, drawing leadership and performance lessons that are as relevant today.

By: Sean Doherty (CFO IB at Standard Bank Group)

Hosted by: Standard Bank

Room: Ballroom 2

13.30 - 14.15 Build the Future Now: Our changing expectations of work in a world of digital integration

The new digital companies that have become household brands in just the last decade have tapped into some core values of the digital age. Learn how every company can – and must – do the same in order to be successful in the future.

The companies that are shaping the digital world in which we now live are growing at unprecedented rates and have an extraordinary influence on our lives and work. Apple, Samsung, Google, Facebook, Uber, PayPal, Airbnb, Amazon, Netflix and many others are integrating themselves into our lives, and at the same time changing our expectations of how the world around us should work. To be successful and get ahead of your competitors, you need to integrate these new expectations into your customer – and staff – experiences. This is not just about finding ways to disrupt your industry, as these companies have all done, but rather focusing on what we can learn from way these digital world companies have connected with the values of this new era. These include such key factors as personalisation, ease of use, constant upgrading, automation, gamification and social sharing.

By: Graeme Codrington (Expert on the future of work)

Hosted by: FutureSense

Room: Ballroom 3

13.30 - 14.15 The inconvenient truth about cybersecurity – Find it, fix it, manage It

Cybersecurity is a growing concern for organisations. As technology evolves, so will the nature and prevalence of cyber threats. The prevalence of cyber threats is forcing companies to make tough decisions and quickly so, otherwise they stand to lose direct control of information assets. Much like taxes and death, cybersecurity has become a part of our day-to-day lives and can have a negative

impact on both individuals and organisations. We will explore and unpack what businesses need to be aware of going into 2017.

By: Nathan Desfontaines (Cyber Security Manager at KPMG)

Hosted by: KPMG

Room: Ballroom 4

13.45 - 14.15 What it takes to be a successful finance leader in an emerging market and a Fortune 500 company

During this presentation, Auguste Coetzer, Executive Search Director at Talent Africa, will weigh up the relevant factors to answer the question of whether it is tougher to be a CFO in an emerging market or a Fortune 500 company. Do emerging markets face similar or different challenges to those facing Fortune 500 companies? In order to reach a conclusion, Auguste will analyse the competencies required for both markets, bearing in mind they do business in equally difficult and highly competitive environments.

By: Auguste Coetzer (Executive Search Director at Talent Africa)

Hosted by: Talent Africa

Room: Bill Gallagher Room

14.15 - 15.00 Is your business missing an opportunity to maximise it's potential?

If you're in the manufacturing industry you cannot afford to miss any opportunity to drive your business forward. In this informative session, Deputy Director General at the dti, Malebu Thompson, will share insights and practical examples of how your organisation can partner for success in 2017. Don't miss this chance to drive your business success.

By: Malebu Thompson (Deputy Director General at the dti)

Hosted by: the dti

Room: Boardroom 1

14.15 - 15.00 Supercharge your spreadsheets with a modern planning, forecasting and reporting solution

Planning and budgeting is a perennial challenge for most finance teams and, according to research, is often done in spreadsheet form, making it unwieldy and difficult to use. This session will take a spreadsheet example and show how a modern, cloud-based planning system delivers a solution that is scalable and simple to use with an advanced modelling Infrastructure and enhanced reporting and analysis.

By: Wayne Heather (Senior Principal, EPM Market Development, Business Analytics Product Group at Oracle)

Hosted by: Oracle

Room: Boardroom 2

14.15 - 15.00 The importance of innovative credit bureau solutions for new and emerging financial technology services

Representatives from Creditinfo will share their views on opportunities and challenges for financial institutions and FinTech companies from a credit bureau perspective and why it is necessary to collect and consolidate data from multiple sources, ranging from traditional Credit Data to new ways of identifying opportunities and preventing risk by using alternative and non-existing credit data.

By: Shane Moldenhauer (Senior Consultant Decision Analytics at Creditinfo Group), Samuel White (Business Development at Creditinfo International), Agata Szydlowska (Head of Financial Inclusion & Credit Bureau Awareness at Creditinfo Group)

Hosted by: Creditinfo

Room: Boardroom 4

14.15 - 15.00 Transforming financial attitudes on a worldwide stage

Do you seize the opportunities that smart solutions can offer your business? Business and technology solutions can change the way you do business. In this unique workshop you will learn how your peers gain operational efficiencies, reduce costs and increase business growth, as the award-winning and most trusted name in the implementation, support and training of Sage and Qlikview products shares knowledge, experience and business cases.

By: Rebecca Mahlo (Business Development Manager at Lorge Consulting Services)

Hosted by: Lorge

Room: Boardroom 5

14.15 - 15.30 Understanding Boardroom Dynamics: The CFO as the ultimate stakeholder manager (by invite only)

An exclusive get-together of CFO South Africa and Standard Bank with the members and special guests of the Public Finance Community.

By: Umar Banda (Acting CFO City of Tshwane), Irene Singo (CFO Dept Minerals and Resources)

Hosted by: Standard Bank & CFO South Africa

Room: Boardroom 3

14.30 - 15.15 Project achiever: A win-win partnership

You already know that your business can help move transformation forward through job creation and human capacity development. But do you realise that transformation can also help your business to move forward? Project Achiever is a proven concept that fast-tracks the career growth of ambitious professional accountants by developing the competencies required. By joining the project, you can tap into a wealth of talent and competencies that you need in your finance team to ensure that the organisation's resources are utilised to maximum benefit through effective allocation to value-creating activities. Bongani Coka, CEO of SAIPA, will share the success story of Project Achiever and how a win-win partnership can help you and South Africa.

By: Bongani Coka (CEO at SAIPA)

Hosted by: SAIPA

Room: Ballroom 2

14.30 - 15.15 Work smarter, not harder

Are you overloaded with information and unnecessary distractions every day? Do you finally want to get to grips with stress and procrastination; create time and focus to do your real work? In this workshop we share nine tips to help you work smarter and faster. These and dozens of other tips, tools and tricks that help you become super productive are brought to you by the number one European productivity trainer Marcel van den Berg.

By: Marcel van den Berg (Director Western Europe at Think Productive)

Hosted by: Think Productive

Room: Ballroom 3

14.30 - 15.15 The new economics of Africa and what this means for your business

Dr Martyn Davies shares his insights on the rapidly changing economic landscape of the African continent. As African states face the challenge of having to shake off tired ideologies, invest in human capital and navigate difficult structural reform paths, so your business must be responsive. The rapidly changing global economy requires Africa's frontier economies to move from resource-driven to ideas-driven. These are vastly different environments from the old economics of Africa, and things are happening faster than most of us can appreciate.

By: Dr. Martyn Davies (Managing Director Emerging Markets & Africa at Deloitte)

Hosted by: Deloitte

Room: Ballroom 4

14.30 - 15.15 You should lead your industry!

Are you experiencing the full force of disruptive innovation in the financial and technology industries? Do you need to become better at adapting to and leading changes in your business environment? Learn how to build agile and resilient organisations, and to achieve and sustain high performance in a volatile, uncertain, complex and ambiguous world. Come explore how to "lead the change".

By: Dumisani Ntombela (Academic Director and Sessional Lecturer at WorldsView Academy), Christo van Staden (Leadership & Team Development Interventions at WorldsView Academy)

Hosted by: WorldsView Academy

Room: Bill Gallagher Room

15.15 - 16.00 Building for scale

Today's business models rely on scale and while technology provides scalable products, it is often the business itself that needs to scale. We will share the learnings from Sureswipe and how we are approaching and making use of technology internally to address scalability. The importance of building distribution networks, understanding service requirements and an online vs physical presence.

By: Paul Kent (Managing Director at Sureswipe)

Hosted by: Sureswipe

Room: Boardroom 1

15.15 - 16.00 Continuous Accounting for modern finance

Finance professionals are frequently confronted with the dilemma of how they can improve the time-consuming, period-end accounting process, while management simultaneously expresses a need for real-time, actionable intelligence. Josh May (formerly Financial Controller at Camelot UK) has been there and discovered that Continuous Accounting is necessary in today's modern finance organisations. But how do you transform your legacy record-to-report processes to Continuous Accounting? The key is

the smart use of technology. Josh will explain the basics, share his experience and help you take the next step using real examples of how Continuous Accounting works.

By: Josh May (Senior Solutions Consultant & Product Manager at BlackLine)

Hosted by: BlackLine

Room: Boardroom 2

15.15 - 16.00 Case study: An analyst's perspective on non-core balance sheet risks

In this workshop you will learn how an analyst would look at your balance sheet, with particular focus on areas that are considered non-core risks to the business. Together we will raise questions and explore some of the risk scenarios. For example, how can you manage the risk that post-retirement medical subsidies may cost more than necessary? Are you in control of risk that traditional life insurance costs relatively more than an option of self-insurance? What is the risk involved with money that sits dormant? Join us for an in-depth analysis in this hands-on workshop.

By: Elna Erwee (Large Corporates Executive at Old Mutual Corporate)

Hosted by: Old Mutual

Room: Boardroom 4

15.15 - 16.00 Steering Business Performance with Cognitive Analytics

Data meeting a financial mind does lucrative things. So it's no surprise that analytics in finance is taking off. Senior finance leaders are increasingly realising that those collective bits of data on which their companies sit can amount to a high return on investment. Capitalising on analytics is now critical to business success. Looking forward, those enterprises farthest along the analytics journey are best positioned to leverage the opportunities that cognitive computing offers. Find out what are top finance leaders doing to take advantage of analytics and cognitive?

Hosted by: IBM

Room: Boardroom 5

15.30 - 16.15 Work smarter, not harder

Are you overloaded with information and unnecessary distractions every day? Do you finally want to get to grips with stress and procrastination; create time and focus to do your real work? In this workshop we share nine tips to help you work smarter and faster. These and dozens of other tips, tools and tricks that help you become super productive are brought to you by the number one European productivity trainer Marcel van den Berg.

By: Marcel van den Berg (Director Western Europe at Think Productive)

Hosted by: Think Productive

Room: Ballroom 2

15.30 - 16.15 Forget ownership, attitude is the key to exponential growth in the 21st century

Many JSE-listed businesses that are part of South Africa's economic fabric will not be around within the next few decades. Fasten your seatbelts for a thought-provoking session with renowned Dutch lifehacker, author and boardroom sparring partner, Martijn Aslander. Martijn revels in confusing his (international) audiences but is also one of the most inspirational speakers when it comes to doing business in an age of disruption. Along with a panel of business leaders, Martijn will discuss why it is no longer about what you own or what you know, but about your attitude and your ability to adapt.

By: Martijn Aslander (Co-founder at Amsterdam-Connected)

Hosted by: CFO South Africa

Room: Ballroom 3

15.30 - 16.15 Global Management Accounting Principles (GMAPs)

Quality decision-making has never been more important – or more difficult. New innovations and innovators daily disrupt the status quo. The volume and velocity of unstructured data is increasing in complexity. The Global Management Accounting Principles© were created for this era of business. Prepared by the AICPA and CIMA, the Principles help the public and private sectors to make better decisions, respond appropriately to the risks they face, and protect the value they generate.

By: Badibanga Promesse (Regional Vice President Africa at CIMA)

Hosted by: CIMA

Room: Ballroom 4

15.30 - 16.15 Hiring in an age of Robotics, Artificial Intelligence and Bean Bags

Business must change to survive in a Volatile, Uncertain, Complex and Ambiguous world. Your real competitors are Google, Amazon, Uber and Facebook, yet you still hire and implement HR practices predicated on an industrial age mindset with annual feedback, antiquated hiring practices and bureaucratic culture. Don't miss Amazon #1 best seller, futurist and former marketing SME head of Google discuss how organisations should transform their hiring and HR practices for the 4th Industrial age.

By: Craig Wing (Futurist)

Hosted by: CFO South Africa

Room: Bill Gallagher Room

15.00 - 17.00 CFO South Africa Reception

15.30 - 15.50 Meet the gathering storms

Are you ready for 2017? Will you lead your organisation through the turbulence and chaos of stormy times? As the Finance Indaba Africa wraps up we invite CFOs to come together for a unique learning and networking session that promises to help you not only meet the gathering storm, but navigate your way safely and successfully through it.

By: Ludovic Subran (Chief Economist at Euler Hermes)

Hosted by: Euler Hermes

Room: Bill Gallagher Foyer

16.15 - 16.45 WINNERS CASE STUDY COMPETITION

Room: Ballroom 1